PART V Social Influence and Behavior in Groups

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Opinions and Social Pressure

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Conformity can be defined as the voluntary performance of an act because others also do it. The teenager who dresses in the latest trendy fashions is conforming to social pressures; so is her father who wears the same conservative business suits as his corporate associates. People often have mixed attitudes about conformity we want to be "rugged individualists" but fear being seen as a "deviate"; we recognize the virtues of being a "team player" but resist being called a "conformist." Social psychologists have long been interested in situational forces that lead to conformity. In a classic study conducted in the 1950s, Solomon Asch used laboratory experiments to study conformity. His method was simple. Subjects were asked to make judgments about the length of lines printed on cards—to indicate which of three comparison lines was the same length as a standard line. The task was easy and when subjects worked alone, they seldom made errors. But how would subjects react when confronted with a group who gave wrong answers? Would they go along with the majority or remain true to their own perceptions? Asch's findings that a substantial proportion of individuals gave obviously wrong answers in order to go along with the group—provided evidence of the strength of social influence. But his research also provides hints of factors that make it easier for people to resist group pressures, such as the presence of another dissenter. Based on your own experiences, why do you think people sometimes yield to group pressure?

That social influences shape every person's practices, judgments and beliefs is a truism to which anyone will readily assent. A child masters his "native" dialect down to the finest nuances; a member of a tribe of cannibals accepts cannibalism as altogether fitting and proper. All the social sciences take their departure from the observation of the profound ef-

fects that groups exert on their members. For psychologists, group pressure upon the minds of individuals raises a host of questions they would like to investigate in detail.

How, and to what extent, do social forces constrain people's opinions and attitudes? This question is especially pertinent in our day. The same epoch that has witnessed the unprecedented technical extension of communication has also brought into existence the deliberate manipulation of opinion and the "engineering"

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of consent." There are many good reasons why, as citizens and as scientists, we should be concerned with studying the ways in which human beings form their opinions and the role that social conditions play.

Studies of these questions began with the interest in hypnosis aroused by the French physician Jean Martin Charcot (a teacher of Sigmund Freud) toward the end of the 19th century. Charcot believed that only hysterical patients could be fully hypnotized, but this view was soon challenged by two other physicians, Hyppolyte Bernheim and A. A. Liébault, who demonstrated that they could put most people under the hypnotic spell. Bernheim proposed that hypnosis was but an extreme form of a normal psychological process which became known as "suggestibility." It was shown that monotonous reiteration of instructions could induce in normal persons in the waking state involuntary bodily changes such as swaying or rigidity of the arms, and sensations such as warmth and odor.

It was not long before social thinkers seized upon these discoveries as a basis for explaining numerous social phenomena, from the spread of opinion to the formation of crowds and the following of leaders. The sociologist Gabriel Tarde summed it all up in the aphorism: "Social man is a somnambulist."

When the new discipline of social psychology was born at the beginning of this century, its first experiments were essentially adaptations of the suggestion demonstration. The technique generally followed a simple plan. The subjects, usually college students, were asked to give their opinions or preferences concerning various matters; some time later they were again asked to state their choices, but now they were also informed of the opinions held by authorities or large groups of their peers on the same matters. (Often the alleged consensus was fictitious.) Most of these studies had substantially the same result: confronted with opinions contrary to their own, many subjects apparently shifted their judgments in the direction of the views of the majorities or the experts. The late psychologist Edward L. Thorndike reported that he had succeeded in modifying the esthetic preferences of adults

by this procedure. Other psychologists reported that people's evaluations of the merit of a literary passage could be raised or lowered by ascribing the passage to different authors. Apparently the sheer weight of numbers or authority sufficed to change opinions, even when no arguments for the opinions themselves were provided.

Now the very ease of success in these experiments arouses suspicion. Did the subjects actually change their opinions, or were the experimental victories scored only on paper? On grounds of common sense, one must question whether opinions are generally as watery as these studies indicate. There is some reason to wonder whether it was not the investigators who, in their enthusiasm for a theory, were suggestible, and whether the ostensibly gullible subjects were not providing answers which they thought good subjects were expected to give.

The investigations were guided by certain underlying assumptions, which today are common currency and account for much that is thought and said about the operations of propaganda and public opinion. The assumptions are that people submit uncritically and painlessly to external manipulation by suggestion or prestige, and that any given idea or value can be "sold" or "unsold" without reference to its merits. We should be skeptical, however, of the supposition that the power of social pressure necessarily implies uncritical submission to it: independence and the capacity to rise above group passion are also open to human beings. Further, one may question on psychological grounds whether it is possible as a rule to change a person's judgment of a situation or an object without first changing his knowledge or assumptions about it.

In what follows I shall describe some experiments in an investigation of the effects of group pressure which was carried out recently with the help of a number of my associates. The tests not only demonstrate the operations of group pressure upon individuals but also illustrate a new kind of attack on the problem and some of the more subtle questions that it raises.

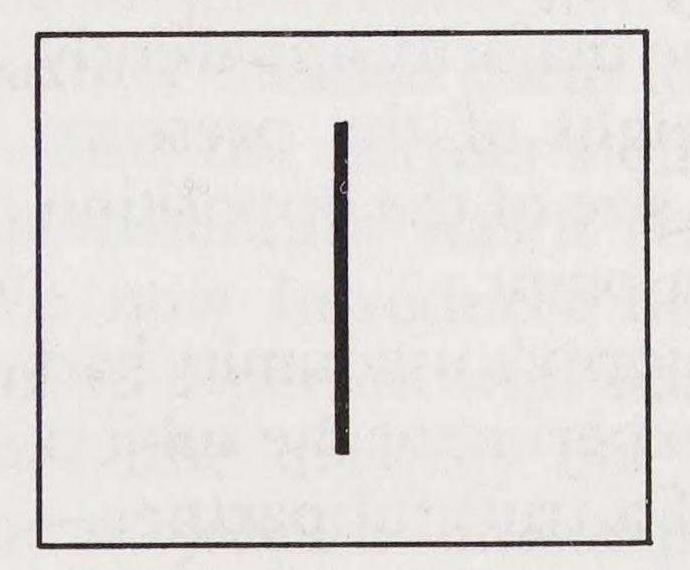
A group of seven to nine young men, all college students, are assembled in a classroom

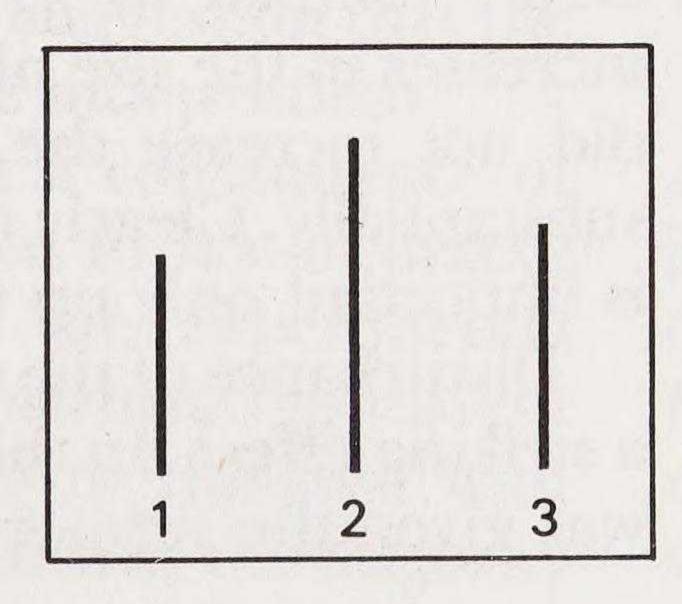
for a "psychological experiment" in visual judgment. The experimenter informs them that they will be comparing the lengths of lines. He shows two large white cards. On one is a single vertical black line—the standard whose length is to be matched. On the other card are three vertical lines of various lengths. The subjects are to choose the one that is of the same length as the line on the other card. One of the three actually is of the same length; the other two are substantially different, the difference ranging from three quarters of an inch to an inch and three quarters. (See Figure 1.)

The experiment opens uneventfully. The subjects announce their answers in the order in which they have been seated in the room, and on the first round every person chooses the same matching line. Then a second set of cards is exposed; again the group is unanimous. The members appear ready to endure politely another boring experiment. On the third trial there is an unexpected disturbance. One person near the end of the group disagrees with all the others in his selection of the matching line. He looks surprised, indeed incredulous, about the disagreement. On the following trial he disagrees again, while the others remain unanimous in their choice. The dissenter becomes more and more worried and hesitant as the disagreement continues in succeeding trials; he may pause before announcing his answer and speak in a low voice, or he may smile in an embarrassed way.

What the dissenter does not know is that all the other members of the group were in-

Figure 1. Subjects were shown two cards. One bore a standard line. The other bore three lines, one of which was the same length as the standard. The subjects were asked to choose the line of the same length as the standard.





structed by the experimenter beforehand to give incorrect answers in unanimity at certain points. The single individual who is not a party to this prearrangement is the focal subject of our experiment. He is placed in a position in which, while he is actually giving the correct answers, he finds himself unexpectedly in a minority of one, opposed by a unanimous and arbitrary majority with respect to a clear and simple fact. Upon him we have brought to bear two opposed forces: the evidence of his senses and the unanimous opinion of a group of his peers. Also, he must declare his judgments in public, before a majority which has also stated its position publicly.

The instructed majority occasionally reports correctly in order to reduce the possibility that the naive subject will suspect collusion against him. (In only a few cases did the subject actually show suspicion; when this happened, the experiment was stopped and the results were not counted.) There are 18 trials in each series, and on 12 of these the majority responds erroneously.

How do people respond to group pressure in this situation? I shall report first the statistical results of a series in which a total of 123 subjects from three institutions of higher learning (not including my own, Swarthmore College) were placed in the minority situation described above.

Two alternatives were open to the subject: he could act independently, repudiating the majority, or he could go along with the majority, repudiating the evidence of his senses. Of the 123 put to the test, a considerable percentage yielded to the majority. Whereas in ordinary circumstances individuals matching the lines will make mistakes less than 1 percent of the time, under group pressure the minority subjects swung to acceptance of the misleading majority's wrong judgments in 36.8 percent of the selections. (See Figure 2.)

Of course individuals differed in response. At one extreme, about one quarter of the subjects were completely independent and never agreed with the erroneous judgments of the majority. At the other extreme, some individuals went with the majority nearly all the time. The performances of individuals in this experi-

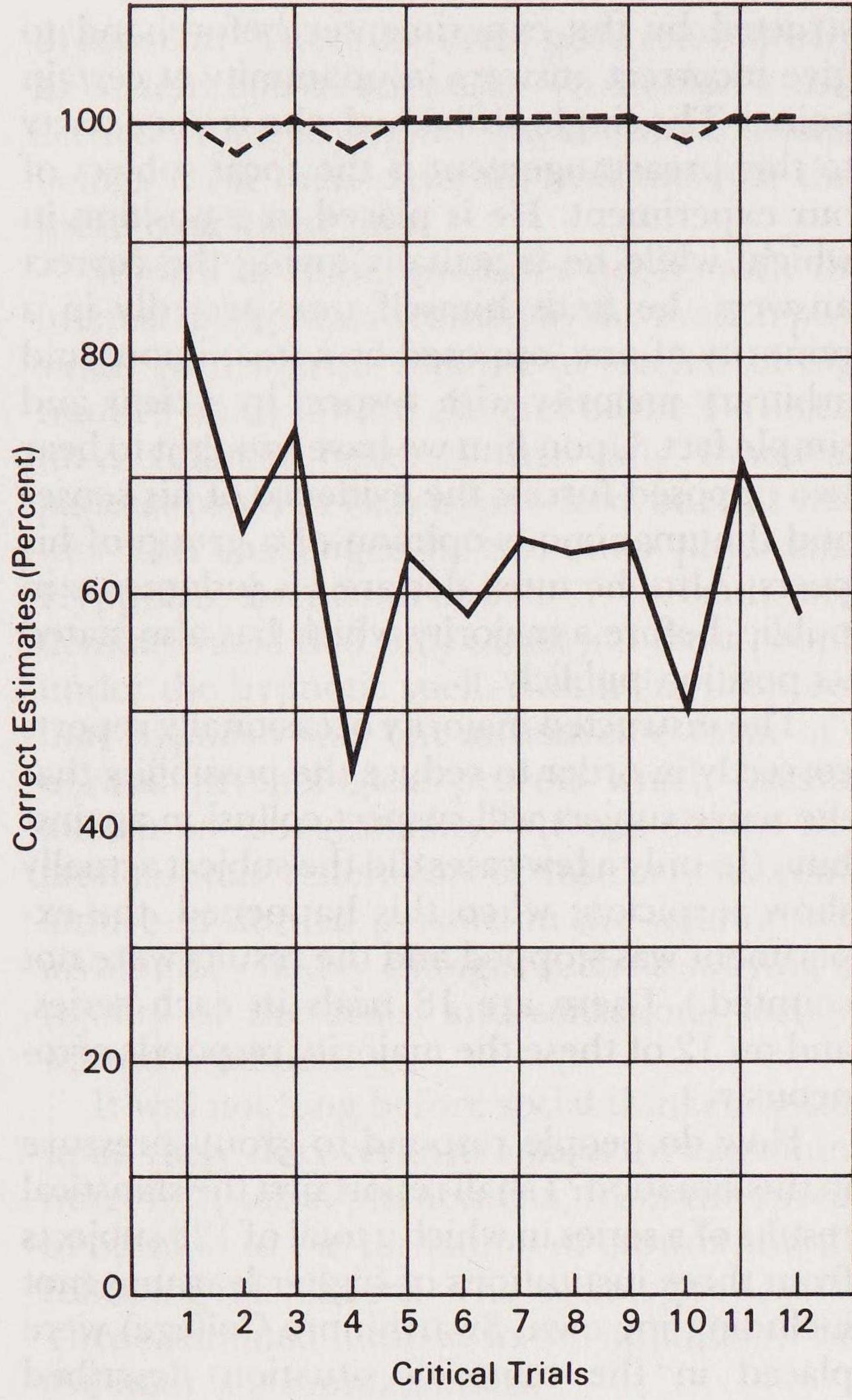


Figure 2. The accuracy of 123 subjects, each of whom compared lines in the presence of six to eight opponents, is plotted in the solid curve. The accuracy of judgments by subjects not under group pressure is indicated by the dotted line at top.

ment tend to be highly consistent. Those who strike out on the path of independence do not, as a rule, succumb to the majority even over an extended series of trials, while those who choose the path of compliance are unable to free themselves as the ordeal is prolonged.

The reasons for the startling individual differences have not yet been investigated in detail. At this point we can only report some tentative generalizations from talks with the subjects, each of whom was interviewed at the end of the experiment. Among the independent individuals were many who held fast because of staunch confidence in their own judgment. The most significant fact about them was not absence of responsiveness to the majority but a capacity to recover from doubt and to reestablish their equilibrium. Others who acted independently came to believe that the majority was correct in its answers, but they continued their dissent on the simple ground that it was their obligation to call the play as they saw it.

Among the extremely yielding persons we found a group who quickly reached the conclusion: "I am wrong, they are right." Others yielded in order "not to spoil your results." Many of the individuals who went along suspected that the majority were "sheep" following the first responder, or that the majority were victims of an optical illusion; nevertheless, these suspicions failed to free them at the moment of decision. More disquieting were the reactions of subjects who construed their difference from the majority as a sign of some general deficiency in themselves, which at all costs they must hide. On this basis they desperately tried to merge with the majority, not realizing the longer-range consequences to themselves. All the yielding subjects underestimated the frequency with which they conformed.

Which aspect of the influence of a majority is more important—the size of the majority or its unanimity? The experiment was modified to examine this question. In one series the size of the opposition was varied from one to 15 persons. The results showed a clear trend. (See Figure 3.) When a subject was confronted with only a single individual who contradicted his answers, he was swayed little: he continued to answer independently and correctly in nearly all trials. When the opposition was increased to two, the pressure became substantial: minority subjects now accepted the wrong answer 13.6 percent of the time. Under the pressure of a majority of three, the subjects' errors jumped to 31.8 percent. But further increases in the size of the majority apparently did not increase the weight of the pressure substantially. Clearly the size of the opposition is important only up to a point.

Disturbance of the majority's unanimity had a striking effect. In this experiment the subject was given the support of a truthful partner—

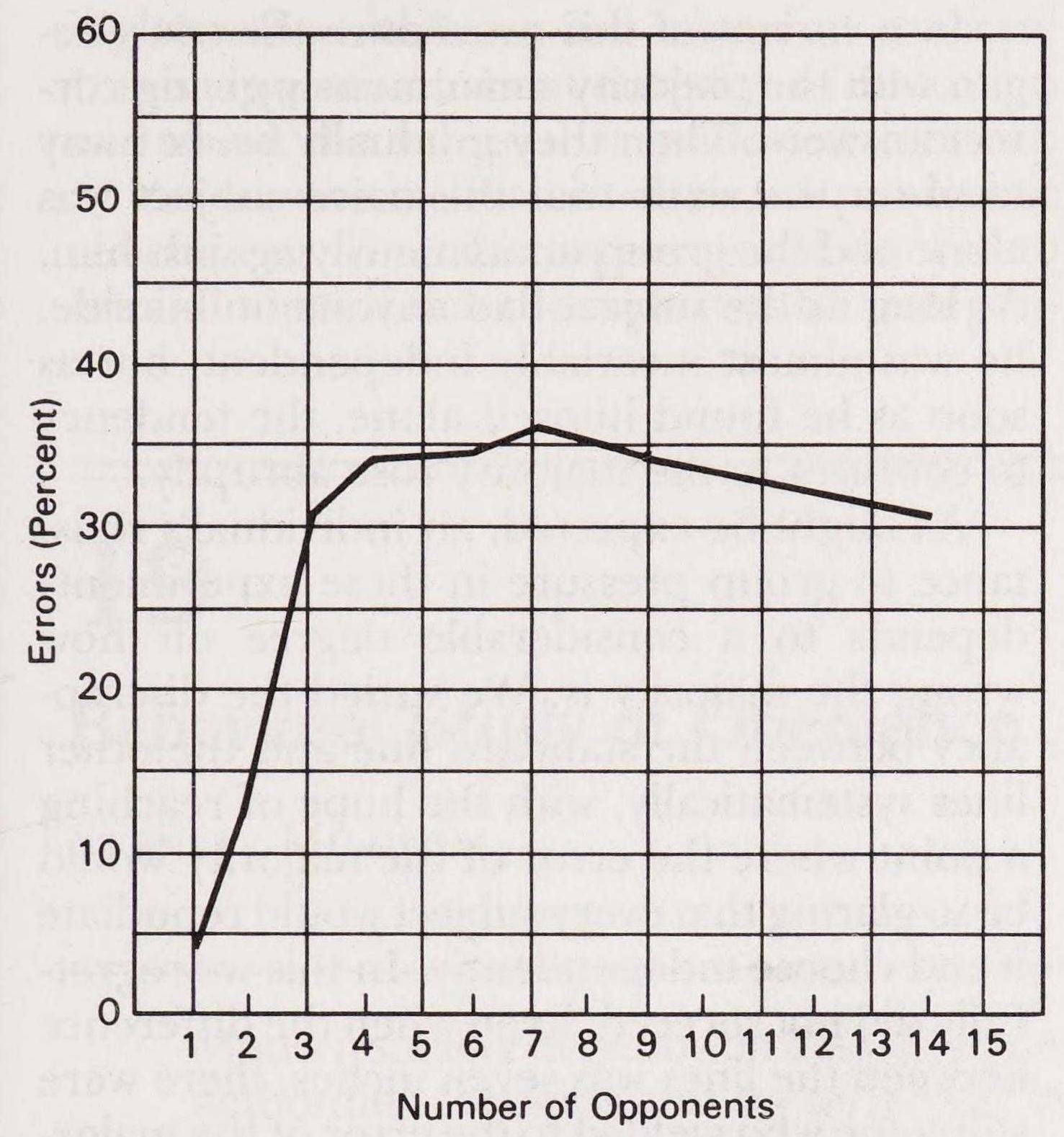


Figure 3. The size of the majority which opposed them had an effect on the subjects. With a single opponent the subject erred only 3.6 percent of the time; with two opponents he erred 13.6 percent of the time.

either another individual who did not know of the prearranged agreement among the rest of the group, or a person who was instructed to give correct answers throughout.

The presence of a supporting partner depleted the majority of much of its power. Its pressure on the dissenting individual was reduced to one fourth: that is, subjects answered incorrectly only one fourth as often as under the pressure of a unanimous majority. (See Figure 4.) The weakest persons did not yield as readily. Most interesting were the reactions to the partner. Generally the feeling toward him was one of warmth and closeness; he was credited with inspiring confidence. However, the subjects repudiated the suggestion that the partner decided them to be independent.

Was the partner's effect a consequence of his dissent, or was it related to his accuracy? We now introduced into the experimental group a person who was instructed to dissent from the majority but also to disagree with the subject. In some experiments the majority

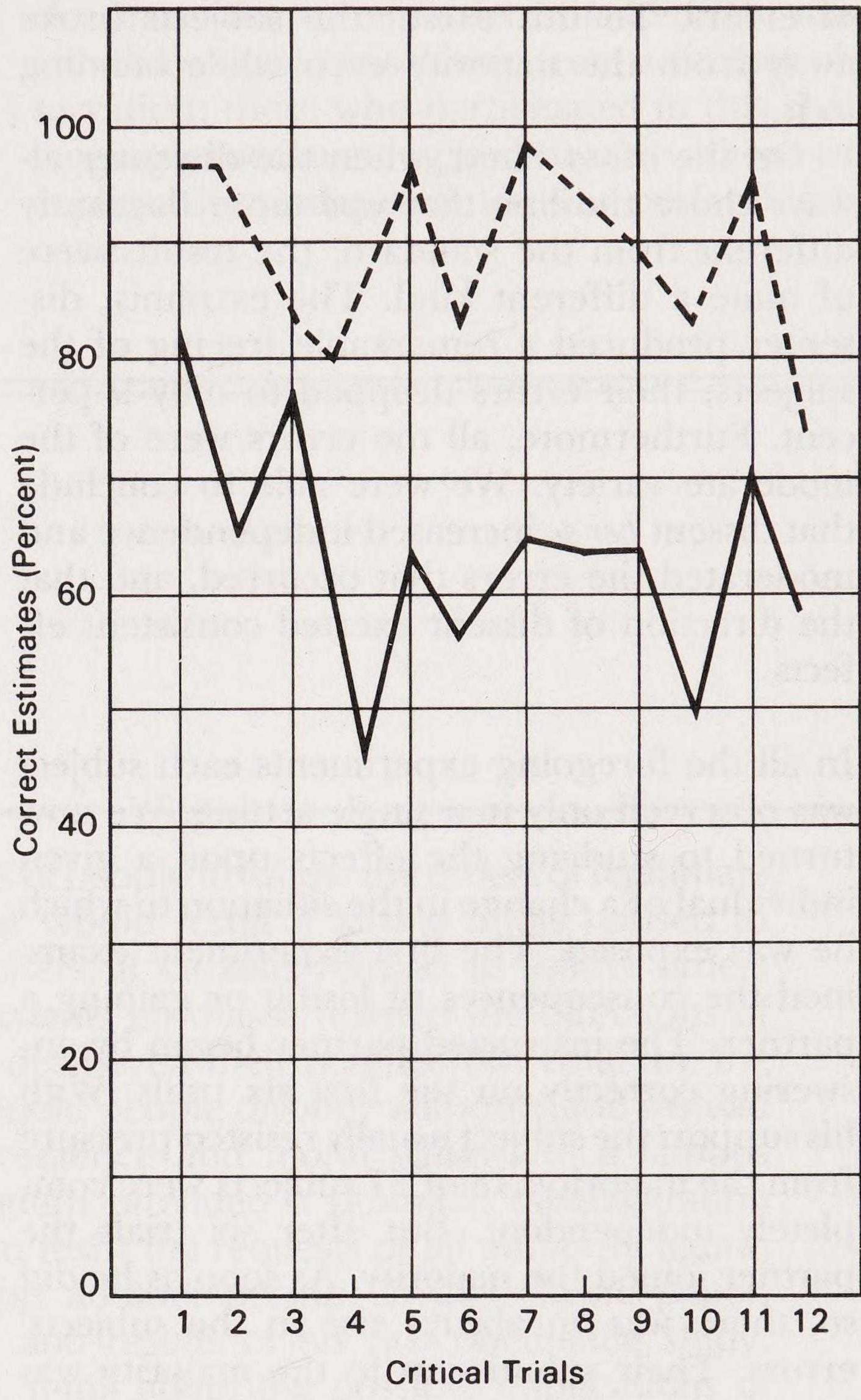


Figure 4. Two subjects supporting each other against a majority made fewer errors (dotted line at top) than one subject did against a majority (solid line at bottom).

was always to choose the worst of the comparison lines and the instructed dissenter to pick the line that was closer to the length of the standard one; in others the majority was consistently intermediate and the dissenter most in error. In this manner we were able to study the relative influence of "compromising" and "extremist" dissenters.

Again the results are clear. When a moderate dissenter is present, the effect of the majority on the subject decreases by approximately one third, and extremes of yielding disappear. Moreover, most of the errors the subjects do make are moderate, rather than flagrant. In short, the dissenter largely controls the choice

of errors. To this extent the subjects broke away from the majority even while bending to it.

On the other hand, when the dissenter always chose the line that was more flagrantly different from the standard, the results were of quite a different kind. The extremist dissenter produced a remarkable freeing of the subjects; their errors dropped to only 9 percent. Furthermore, all the errors were of the moderate variety. We were able to conclude that dissent *per se* increased independence and moderated the errors that occurred, and that the direction of dissent exerted consistent effects.

In all the foregoing experiments each subject was observed only in a single setting. We now turned to studying the effects upon a given individual of a change in the situation to which he was exposed. The first experiment examined the consequences of losing or gaining a partner. The instructed partner began by answering correctly on the first six trials. With his support the subject usually resisted pressure from the majority: 18 of 27 subjects were completely independent. But after six trials the partner joined the majority. As soon as he did so, there was an abrupt rise in the subjects' errors. Their submission to the majority was just about as frequent as when the minority subject was opposed by a unanimous majority throughout.

It was surprising to find that the experience of having had a partner and of having braved the majority opposition with him had failed to strengthen the individuals' independence. Questioning at the conclusion of the experiment suggested that we had overlooked an important circumstance; namely, the strong specific effect of "desertion" by the partner to the other side. We therefore changed the conditions so that the partner would simply leave the group at the proper point. (To allay suspicion it was announced in advance that he had an appointment with the dean.) In this form of the experiment, the partner's effect outlasted his presence. The errors increased after his departure, but less markedly than after a partner switched to the majority.

In a variant of this procedure the trials began with the majority unanimously giving correct answers. Then they gradually broke away until on the sixth trial the naive subject was alone and the group unanimously against him. As long as the subject had anyone on his side, he was almost invariably independent, but as soon as he found himself alone, the tendency to conform to the majority rose abruptly.

As might be expected, an individual's resistance to group pressure in these experiments depends to a considerable degree on how wrong the majority is. We varied the discrepancy between the standard line and the other lines systematically, with the hope of reaching a point where the error of the majority would be so glaring that every subject would repudiate it and choose independently. In this we regretfully did not succeed. Even when the difference between the lines was seven inches, there were still some who yielded to the error of the majority.

The study provides clear answers to a few relatively simple questions, and it raises many others that await investigation. We would like to know the degree of consistency of persons in situations which differ in content and structure. If consistency of independence or conformity in behavior is shown to be a fact, how is it functionally related to qualities of character and personality? In what ways is independence related to sociological or cultural conditions? Are leaders more independent than other people, or are they adept at following their followers? These and many other questions may perhaps be answerable by investigations of the type described here.

Life in society requires consensus as an indispensable condition. But consensus, to be productive, requires that each individual contribute independently out of his experience and insight. When consensus comes under the dominance of conformity, the social process is polluted and the individual at the same time surrenders the powers on which his functioning as a feeling and thinking being depends. That we have found the tendency to conformity in our society so strong that reasonably intelligent and well-meaning young people are will-

ing to call white black is a matter of concern. It raises questions about our ways of education and about the values that guide our conduct.

Yet anyone inclined to draw too pessimistic conclusions from this report would do well to remind himself that the capacities for indepen-

dence are not to be underestimated. He may also draw some consolation from a further observation: those who participated in this challenging experiment agreed nearly without exception that independence was preferable to conformity.